# Digital Redemption of Coupons 

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## My First Lesson of Retailing



## Coupon Redemption Online

## G.1P

gap.com


VICTORIA'S SECRET

## gap.com coupon code

If you have received a gap.com coupon code that you would like to use for this order, enter it below.


Gift Certificates \& Promotion/Discount Codes Enter your caSe SeNsitive code and click "Apply" to apply it to your order.


Apply

## If you have an offer code, please enter it here



# Traditional vs. Digital Coupons: Redemption 

■ Traditional Coupons:
Surreptitious
Customer-initiated
Single use

- Online:

All customers are prompted for coupons
Coupons are easy to "copy"

## Traditional vs. Digital Coupons: Distribution

## ■ Traditional Coupons:



Coupons to price-sensitive consumers.


## Screening

(e.g., newspaper inserts)

Make obtaining coupons expensive.

- Online:


## Distribution channels for coupons are not entirely company controlled

## Coupon Repositories

## 1-800-flowers.com <br> the perfect gift is here ...

## Google

1-800-flowers coupon code

1-800-flowers com Coupons and Coupon Codes for 1800 flowers
... 1-800-flowers.com Coupons $\$ 20$ off $\$ 100$ purchase coupon code: DA2, expires: Unknown. 1-800-flowers ...
1-Bin-flowers-com coupons-coupon-codes.com' - 16k - Gached - Similar pages

## Research Questions

"Few things stir up a consumer revolt quicker than the notion that someone else is getting a better deal."

- David Streitfield, Washington Post (2000)

■ What effect does online coupon prompting have on satisfaction and purchase intention?

■ What role does the suggestion of the existence of coupons play in the shopping cart abandonment problem?

■ Does the suppression of purchase intention negate the benefits of market segmentation?

■ Is market segmentation through screening achievable?

## Online Experiment Fictitious Purchasing Decision

■ Acquiring the Cuddles Baby ...

- Steps:

■ Pre / post testing

- Treatments
- searching for the item
- adding the item to their cart
- check-out
- price fairness, satisfaction, future intentions
- completion, willingness to pay
- presented with empty code field
- presented with completed code field
- no code field or mention of a code


## Do Online Coupon Codes Make Sense?

Outline of Results:

1. Laucasal Price fairness and satisfaction
2. Kameanal Shopping cart abandonment
3. Larcoal Profitability of market segmentation
4. Kameasl> Ability to segment through screening

# 1. Price Fairness \& Satisfaction 

## Code prompting makes the "couponless" less satisfied with their purchase and less likely to return another day.

|  | Have Nots | Control | Haves |
| :--- | :---: | :---: | :---: |
| Price Fairness | 3.90 | 4.50 | 4.96 |
| Satisfaction | 3.87 | 4.32 | 4.93 |
| Future Intentions | 4.27 | 4.58 | 4.73 |
|  | 1-7 Scale. 7 is best. All sig at 5\%. |  |  |

# 2. Shopping Cart Abandonment 

## The "couponless" are more likely to abandon their carts mid-purchase.

|  | Have Nots | Control | Haves |
| :--- | :---: | :---: | :---: |
| Likelihood of <br> Abandonment | 4.53 | 3.88 | 3.55 |

Abandonment could also be due to price
Goal:
Transform responses into probabilities, adjusting for one's willingness to pay (empirical logistic transformation)

## 2. Shopping Cart Abandonment

The "couponless" are more likely to abandon their carts mid-purchase.


## 2. Shopping Cart Abandonment

## The "couponless" are more likely

 to abandon their carts mid-purchase.Among those who value a $\$ 40$ toy at about ... \$20 $\$ 80$
A desire to abandon the purchase is reported among ...
$50 \%$ of those
with a $\$ 10$ coupon.
66\% of those
without a coupon
$80 \%$ of those
prompted and couponless
$20 \%$ of those
with a $\$ 10$ coupon
$33 \%$ of those
without a coupon
$50 \%$ of those
prompted and couponless

## 3. Profitability

Increased abandonment by the "couponless" negates any gain from market segmentation.

■ Traditional Economic View
■ Target coupons towards customers who are unwilling to pay the current price.
■ Incremental sales result from this new segment without impacting profits from existing customers.

■ Behavioral View

- The existence of coupons decreases likelihood of purchase by current customers by about $15 \%$.
- This offsets any gains from the new sales.


## 4. Ability to Segment

## Customers most likely to seek out coupons are not the price sensitive but the tech-savvy.

■ Is it worth your time to search for coupons?
■ We hope for "cost of time" segregation; The price-sensitive say "yes" and the wealthy say "no."

- Not the case online.
- Time to find a coupon can be very short.

■ Dependent on one's skill.
■ It is if I am technically competent, regardless of value.
■ But - technical competency correlated with income.
■ Exactly the WRONG people search for coupons.

## How Did This Happen?

"I find myself asking them: How do you want the site to look? How should it handle coupons and gift certificates? What page do I show a customer today who didn't complete his order yesterday? They answer: Isn't that what we hired you for?"

- Web Site developer for an Internet retailer

■ Initially, technology dictated the method of online coupon redemption.
■ Now, it is time to let "age old" economics and marketing driving practices in the "new" medium.

## What to Do Tomorrow?

Customers are sensitive to terminology and framing:
■ Don't ask, just prompt simply.
from
to
"Excuse me sir, do you have one of those special coupon codes for special people?" "coupon code (optional):"

■ Don't overemphasize multiple coupons.
from
to
"You may use no more than 50 coupon codes per order, and they may not exceed the total price." "coupon code (optional):"

■ Call them "gift certificates."

## What to do Long Term

■ Make online stores more like traditional stores.


## What to do Long Term

- Go to mikestore.com/special?name=mike



## Conclusion

■ Online coupons may be driving customers away

- In an experiment, an additional 15\% of customers abandon carts due to coupon code prompting
■ Must rethink presentation of coupons

■ Coupon delivery out of company control
■ Self selection along tech-savvy lines

- Must rethink efficacy of couponing

